

June 2009

**FINMECCANICA GROUP CORPORATE EVENTS
(from 1990 to date)**

The Finmeccanica Group's current structure is the result of both a restructuring initiative that began in the late 1990s and a campaign of strategically targeted acquisitions launched in 2002. The acquisition campaign transformed the company from a heavy engineering conglomerate to a group specialising in advanced technologies in the three strategic sectors of helicopters, defence and security electronics and aeronautics.

At the beginning of Nineties Finmeccanica operated in two large sectors of activity regrouped, respectively, in **Alenia** (Aerospace and Defence) and **Ansaldo** (Energy, Transports and Electro-mechanical Constructions).

1994: Finmeccanica acquires from EFIM in liquidation the defence companies including Agusta, Breda Costruzioni Ferroviarie, Breda Meccanica Bresciana which, in turn, controls BredaMenarinibus, Officine Galileo and Oto Melara.

1995: **WASS** is formed following the merger of the underwater systems division of FIAT company Whitehead SpA and Finmeccanica company Elsas Sistemi Navali.

1996: Ansaldo Trasporti establishes **Ansaldo Signal**, to which the group's railway signalling business is transferred.

1998: Finmeccanica and GKN set up **AgustaWestland**, a 50-50 joint venture combining the two groups' helicopter businesses. Incorporation of **Elsag** (previously Elettronica San Giorgio), which specialises in ICT. **Alenia Marconi Systems (AMS)** is established, a joint venture bringing together the radar, land and naval command and control systems, and air traffic control systems businesses of Finmeccanica and UK partner BAE Systems.

2000: incorporation of **Alenia Spazio** and **Agusta**, formerly part of Finmeccanica's space and helicopter divisions respectively.

2001: **Galileo Avionica** and **Oto Melara** are formed from Finmeccanica's avionics systems and naval and land defence systems divisions respectively. **AnsaldoBreda** is created through the merger of Ansaldo Trasporti's vehicle and onboard electronic equipment unit and Breda Costruzioni Ferroviarie, one of the world's leading mechanical manufacturing companies. Ansaldo Trasporti's systems unit is transferred to **Ansaldo Trasporti Sistemi Ferroviari** (there are now three Ansaldo companies with **Ansaldo Energia**, present in the power generation plants sector since 1991). Finmeccanica also acquires direct control of **BredaMenarinibus** from Breda Costruzioni Ferroviarie. Lastly, a joint venture between Finmeccanica, EADS and BAE Systems results in the creation of **MBDA** in the missiles sector, and in the aeronautics sector, the **ATR Integrated** consortium is formed through the pooling of the turbo-propelled aircraft construction assets of Alenia Aeronautica and EADS ATR.

Finmeccanica plays a leading role in the global aerospace and defence industry, and participates in some of the sector's biggest international programmes through its group companies and well-established alliances with European and USA partners. A leader in the design and manufacture of helicopters, defence and security electronics, civil and military aircraft, aerostructures, satellites, space infrastructure and defence systems, Finmeccanica is Italy's leading high-tech company. It also boasts significant manufacturing assets and skills in the transport and energy sectors; it is listed on the Milan stock market and operates via a number of group companies and joint ventures. It has over 73,000 employees, with more than 12,600 working in the USA, about 10,100 in the UK and over 3,600 in France. As part of its drive to maintain and build on its technological excellence, Finmeccanica spends 12% of its revenues on Research and Development.

2002: Finmeccanica hives off its aeronautics division as **Alenia Aeronautica** which, in turn, assumes control of **Officine Aeronavali Venezia**, active in converting and maintaining aircraft and part of the group since 1981. Acquisition of **Marconi Mobile** and **OTE** (which became part of **Selenia Communications**) and **Telespazio**. Finmeccanica acquires **Aermacchi** in the trainer aircraft sector and 30% of Fiat Avio (today the **Avio Group**, of which 85% is owned by Cinven and 15% by Finmeccanica) in the aircraft engines sector.

2003: in the mobile radio communications sector, Selenia Communications acquires **MMA (Marconi Mobile Access)**, a centre of excellence for the development of mobile radio technologies and applications.

2004: Finmeccanica signs a definitive agreement with GKN to acquire its 50% interest in the helicopter joint venture **AgustaWestland N.V.** The world's leading helicopter business is now wholly owned by Finmeccanica.

2005: agreement signed with BAE Systems to reorganise the defence electronics business. The following companies are established: **SELEX Sistemi Integrati** (which includes the Italian business of the former AMS joint venture that is once again wholly-owned by Finmeccanica), active in command and control systems and Air Traffic Control systems; **SELEX Sensors and Airborne Systems** (Finmeccanica 75% and BAE Systems 25%), which brings together Finmeccanica's UK avionics assets and those of **Galileo Avionica**; **SELEX Communications**, combining the military and secure communications assets of BAE Systems with those of Selenia Communications; and **SELEX Service Management**, a company managing security networks and supplying security-related services and applications to both the public and private sectors. In addition, the assets of Finmeccanica's former international naval systems division are transferred to the affiliate **Orizzonte Sistemi Navali** (Fincantieri 51% and Finmeccanica 49%), which produces shipborne systems.

2005 also marked the start of the **Space Alliance**: the two joint ventures set up by Finmeccanica and Alcatel Space to manage their respective space activities become operational in July. **Alcatel Alenia Space** (Alcatel 67% and Finmeccanica 33%) combines the manufacturing assets of Alcatel Space and Alenia Spazio, while **Telespazio** (Finmeccanica 67% and Alcatel 33%) brings together the space services businesses of Telespazio and Alcatel Space Services and Operations.

In October 2005 **Datamat** is incorporated into the group's defence electronics business, along with its expertise in ICT systems and solutions.

In November 2005, Finmeccanica establishes **Ansaldo STS**, to which Ansaldo Signal's signalling activities and Ansaldo Trasporti Sistemi Ferroviari's systems business were transferred. Immediately afterwards 60% of the company was floated on the stock market.

2006: Finmeccanica establishes **SEICOS**, to supply, install, manage and maintain ground, wireless, satellite and radio communications networks and systems.

Officine Aeronavali Venezia and SIA – Società Italiana Avionica (which have been part of the group since the 1980s) change their names to **Alenia Aeronavali** and **Alenia SIA** respectively; Aermacchi becomes **Alenia Aermacchi**.

2007: the new Space Alliance is formed between Thales and Finmeccanica following the transfer to Thales of Alcatel Lucent's interests in the joint ventures set up in 2005. The Alcatel Alenia Space joint venture becomes **Thales Alenia Space** (Thales 67% and Finmeccanica 33%), while the name of **Telespazio** and the ownership interests (Finmeccanica 67% and Thales 33%) remain unchanged.

Finmeccanica completes the acquisition of the remaining 25% of its subsidiary **SELEX Sensors & Airborne Systems SpA** and acquires 100% of **Datamat**, constituting a group with Elsag under the new name **Elsag Datamat**.

In 2007 Finmeccanica also establishes the joint venture **SuperJet International** (Alenia Aeronautica 51% and Sukhoi 49%) which is active in the regional jet sector.

2008: launch of new brand **SELEX Galileo** to represent both SELEX Sensors & Airborne Systems and Galileo Avionica on the market. Finmeccanica completes the acquisition of 100% of UK group **Vega**, which operates in the defence electronics and aerospace sectors.

In May 2008 Finmeccanica acquires 11% of **Eurotech**, a leading company in the research, development, production and sale of miniaturised computers (NanoPCs) and high performance computing (HPC) computers.

In October 2008 Finmeccanica completes the acquisition of **DRS Technologies**, a USA company leader in supplying of integrated defence electronics products, services and support.

2009: the activities of Vega are transferred to SELEX Sistemi Integrati thus reinforcing its capabilities in systems integration, consulting services and space sector, especially in British market.